

**Appendix E
Strategic Risk Matrix
September 2016**

Notes: Risk Tolerance Line -----

The **greyed out cells** shows those areas where risk scores are considered to be relatively minor in nature.



			IMPACT				
			Insignificant	Low	Medium	High	Extreme
			1	2	3	4	5
LIKELIHOOD	Almost certain	5				5. Lack of land supply 28. Recruitment & Retention	25. Increase in cost of managing homelessness.
	Likely	4				15. Welfare Reform 24. HRA Business Plan	8. Medium Term Financial Strategy
	Possible	3			26. Business Improvement & Efficiency, Development Control Improvement, and Commercialisation Programmes 27. Shared Services initiatives with other authorities 20. Partnership working with Cambridgeshire County Council 3. Illegal Traveller encampments or developments 19. Demands on services from an ageing population 29. Access to Primary Care in Growth Areas		
	Unlikely	2				22. Safeguarding the Council's services against climate change 2. Consultation and Engagement	
	Rare	1					